



# VILLAGE OF SPENCERPORT

TOWN OF OGDEN, IN THE COUNTY OF MONROE, NEW YORK

**Adopted**

## 2023-2028 STRATEGIC PLAN

For Fiscal Years

Beginning June 1, 2023

and

Ending May 31, 2028

**Mayor Gary Penders**

**Deputy Mayor Carol J. Nellis-Ewell**

**Trustee Ray Kuntz**

**Trustee Stephen P. Cusenz**

**Trustee Charles Hopson**

**Clerk Jacqueline Sullivan**

**Treasurer Karen Carr**

**Superintendent Of Public Works Joe Barretta**

**Electric Superintendent Owen McIntee**



Village of Spencerport 2023-2028 Strategic Plan

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Trustee Charles Hopson

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Village of Spencerport 2023-2028 Strategic Plan

Fund	Project	Sponsor	Current Year Budget 2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	Resources
A	<b>Streets Program</b>								
	Other Roads Mill and Fill & Drainage	TW/JB	135,588	90,000	98,800	90,000	90,000	90,000	See Roads Plan \$100,000 move to Capital in 2023  Less CHIPS Payments Use of Streets Reserve
	MerzPark Canal Street Parking lot	JS	100,000	163,049					
	Other Roads, Cracks, Slurry Seal	TW/JB	6,500	-	38,000				
	CHIPS/Slayton Ave		(75,000)	(90,000)	(90,000)	(90,000)	(90,000)	(90,000)	
	Bank/Use Reserve		(144,888)	-	-	-	-	-	
	Less Grants-NY Canal Corp-Merz Parking Lot Matching Grant			(148,475)					
	<b>Total Net Cost/Allocation</b>		<b>22,200</b>	<b>14,574</b>	<b>46,800</b>	<b>-</b>	<b>-</b>	<b>-</b>	
A	trolley building	TW	6,300						
	Park signs @ Merz & Gazebo	TW	3,800						
	Concrete curb around gardens @ Merz	TW	4,800						
	Coleman Ave Sidewalks	TW/JB	-	47,000	-	-	-	-	
G	Sanitary Sewer Slip Lining program	TW							7 Year Program starting with Village Pines
	Village Walk Circle Pumpstation SCADA	TW							
	Glen Cairn Pump Station Generator	TW	33,303		-	-	-	-	
A	VRS: Vehicles - Truck #7 Dump Truck	TW	179,708		-	-	-	-	Per Vehicle Repl Schedule
	Less Trade		(15,000)						
	Bank/Use Reserves		(53,000)						
	<b>Net after Reserves</b>		<b>111,708</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	
A	VRS: Vehicles - Other General	TW	30,800	268,320	44,800	434,337			Per Vehicle Repl Schedule
	Gross cost of Loader		-	-	108,000				
	VRS Vehicles - Refuse				-	-	-	-	
	Less Trade		(700)	(46,160)	(82,800)	(61,800)			
	Loader & CAT Replacement Trade		-	(111,160)					
	Bank/Use Reserves		-						
	<b>Net after Reserves</b>		<b>30,100</b>	<b>111,000</b>	<b>70,000</b>	<b>372,537</b>	<b>-</b>	<b>-</b>	
E	VRS: Vehicles - EF Portion	OM	-	123,000	454,649	-	-	-	Fixed Assets. Memo only to tie to Vehicle Repl Schedule
	Less Trade/Grant		-	(30,000)	-	-	-	-	
	<b>Net after Reserves</b>		<b>-</b>	<b>93,000</b>	<b>454,649</b>	<b>-</b>	<b>-</b>	<b>-</b>	
G	VRS: Vehicles - Other Sewer	TW/JB	44,927	187,080	234,450	68,081	-	-	Per Vehicle Repl Schedule,
	VRS: Vehicles - Truck #1 Ford F150	TW	13,200						
	Gross cost of Loader		-	-	108,000				
	Less Trade		(300)	(34,040)	(116,200)	(19,200)	-	-	
	Trade on Loader & Bobcat		-	-	-	-	-	-	
	Bank/Use Reserves:		(44,927)	(76,540)					
	<b>Net after Reserves</b>		<b>12,900</b>	<b>76,500</b>	<b>226,250</b>	<b>48,881</b>	<b>-</b>	<b>-</b>	
A	Replace DPW Gate West Ave @ Evergreen	TW	4,080						
G	Replace DPW Gate West Ave @ Evergreen	TW	3,960						
E	Replace DPW Gate West Ave @ Evergreen	TW	3,960						
A	Soil Compactor	TW	2,800	-					
G		TW	840	-					
A	Balance of Rolling Recycling Totes	JS	35,000	-					
A	Bank/Use Reserves:	JS	(22,660)						

Village of Spencerport 2023-2028 Strategic Plan

Fund	Project	Sponsor	Current Year Budget 2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	Resources
A	Painting & Trolley Depot-downstairs	TW	4,000	-					
A	Trolley Depot Dock- Rebuild	JS		33,557					\$400,000 less Grant \$366,443 moved to Capital
	Less Grants								
A	Backyard drainage-Ballard Ave Canalside Drive	TW	18,800						
A	New Folder Insert	PG/JS		2,191					
E	New Folder Insert	PG/JS		6,236					
A	GIS Mapping of easements...	JS		17,500					
G	GIS Mapping of easements...	JS		17,500					
A	Local Waterfront Revitalization Plan	JS		15,000					
			-	-	-	-	-	-	
A	Computers	JS	3,000						
A	Village Office Landscaping	TW	-						
G			-						
E			-						
A	Alternative Energy in DPW/SME: Install Natural Gas Heaters in DPW Bldgs 1 & 3	TW							
G									
A	New Flooring @ Village Office	JS	7,590						
G			7,590						
E			7,820						
A	fob entry system to buildings	JS	6,800						
G			6,600						
E			6,600						
	Use Reserves to purchase								
<b>A/G</b>	<b>Total General/Sewer Expend.</b>	<b>All</b>	<b>659,986</b>	<b>841,197</b>	<b>632,050</b>	<b>592,418</b>	<b>90,000</b>	<b>90,000</b>	
	General Fund Expenditures Only:		549,566	636,617	289,600	524,337	90,000	90,000	
	General Fund Revenues:		(90,700)	(284,635)	(172,800)	(151,800)	(90,000)	(90,000)	
	General Fund Reserve Incr/(Decr)		(220,548)	(111,160)	-	-	-	-	
	Total General Fund Cash		238,318	240,822	116,800	372,537	-	-	
	Sewer Fund Expenditures Only:		110,420	204,580	342,450	68,081	-	-	
	Sewer Fund Revenues:		(300)	(34,040)	(116,200)	(19,200)	-	-	
	Sewer Fund Reserve Incr/(Decr)		(44,927)	(76,540)	-	-	-	-	
	Total Sewer Fund Cash		65,193	94,000	226,250	48,881	-	-	
	<b>TOTAL CASH GF &amp; SF</b>		<b>303,511</b>	<b>334,822</b>	<b>343,050</b>	<b>421,418</b>	<b>-</b>	<b>-</b>	

**SME 5 YEAR MAJOR CAPITAL PROJECTS LISTING FOR YEARS 2023-2028**

Rank	Fund	Project	Sponsor	Current Fiscal Year Budget 2022-23	Forecast 2023-24	Forecast 2024-25	Forecast 2025-26	Forecast 2026-27	Forecast 2027-28	Resources
	E	<b>Replace DPW Gate, New Flooring &amp; FOB</b> Cost Total Net Cost/Allocation	OM	18,380 <b>18,380</b>	-	-	-	-	-	direct debit from customer checking accounts
	E	<b>Block Tree Trimming</b> Cost Total Net Cost/Allocation	OM	75,000 <b>75,000</b>	75,000	-	-	-	-	system reliability
	E	<b>Replace Defective Poles</b> Cost Total Net Cost/Allocation	OM	100,000 <b>100,000</b>	100,000	-	-	-	-	Replace Various Defective Poles through out franchise
	E	<b>Street Lighting Conversion to LED</b> Cost Less IEEP Reimbursement Total Net Cost/Allocation	OM	- - <b>-</b>	- - -	- - -	- - -	- - -	- - -	Multi year program, replacing existing HPS street lighting, West Ave, Martha Street Areas Material costs is 100% reimbursable through IEEP funds.
	E	<b>Storage Lean-To Structure</b> Cost Total Net Cost/Allocation	OM	- - <b>-</b>	- - -	- - -	- - -	- - -	- - -	to store transformers, misc parts and supplies and equipment backhoe etc, under roof rather than open storage in pole yard.
	E	<b>New Folder Insert</b> Cost Total Net Cost/Allocation	PG	- - <b>-</b>	6,236 <b>6,236</b>	-	-	-	-	
	E	<b>Sidewalk project (just EF portion)</b> Cost Total Net Cost/Allocation	OM	- - <b>-</b>	- - -	- - -	- - -	- - -	- - -	
	E	<b>Clark St back thru Amity</b> Cost Total Net Cost/Allocation	OM	- - <b>-</b>	- - -	- - -	- - -	- - -	- - -	Circuit 21 Reinforcement Clark Street back thru Amity to tie point w/ Circuit 11
	E	<b>Circuit 21 Relocation &amp; Rebuild</b> Cost Total Net Cost/Allocation	OM	95,000 <b>95,000</b>	30,000 <b>30,000</b>	-	-	-	-	East Ave, West Ave, Union Street
	E	<b>Decorative Lighting Conduit replacement</b> Cost Total Net Cost/Allocation	OM	- - <b>-</b>	- - -	- - -	- - -	- - -	- - -	Union St ES between Taste of Texas & Canal, WS N of Amity St
	E	<b>Residential Attice Insulation Program</b> Cost Total Net Cost/Allocation	OM	75000 (75,000) <b>-</b>	- - -	- - -	- - -	- - -	- - -	apartment complex Reimbursed by IEEP
	E	<b>Substation Breaker Maint/Testing/</b> Cost Total Net Cost/Allocation	OM	- - <b>-</b>	- - -	- - -	- - -	- - -	- - -	On-going Required Station Maint Work Possible Equipment Replacements Based on Test Results are TBD
	E	<b>Vehicle Replacement</b> Less Trade-in Total Net Cost/Allocation	OM	- - <b>-</b>	123,111 (30,000) <b>93,111</b>	454,649 (48,000) <b>406,649</b>	-	-	-	See Vehicle Replacement Schedule
		<b>SUB TOTALS BY BUDGET YEAR</b>		<b>288,380</b>	<b>304,347</b>	<b>406,649</b>	-	-	-	

Village of Spencerport 2023-2028 Strategic Plan

Out of Print Range:
Village of Spencerport, NY
Revised: 02/16/2023

Scenario:			Plan for Calculation													
Description of Work	Unit #	Vehicle Description	YR Last Purch	Trade Life	Fiscal Year End Next Buy	Actual costs			Paid by Fund Split	2021 2022	2022 2023	2023 2024	2024 2025	2025 2026	2026 2027	2027 2028
						Gross Cost	Trade In	Net Cost								
D.P.W	1	2018 Ford F150/DPW Superintendent*	2018	5	2023	33,735	-	33,735	70/30% GF/SF	-	-	61,000	-	-	-	-
D.P.W	5	2007 International Dump Truck	2007	15	2025	205,000	35,000	170,000	100% SF Chas & Body	-	-	-	215,250	-	-	-
D.P.W	6	2019 Mack	2019	10	2029	216,000	10,000	206,000	70/30% GF/SF	-	-	-	-	-	-	-
D.P.W	7	2013 International 6 Wheel Dump	2013	9	2022	239,635	15,000	224,635	2021/22 100% GF80/20% GF/SF	-	239,635	-	-	-	-	-
D.P.W	9	2017 Ford F550 1 Ton Dump	2017	7	2024	62,000	5,000	57,000	70/30% GF/SF	-	-	74,400	-	-	-	-
Parks	10	2020 Ford F550 1 Ton Dump	2020	6	2026	72,171	22,000	50,171	70/30% GF/SF	-	-	-	-	80,110	-	-
Sewer	11	Freightline Flush Tank Truck	2020	20	2040	250,449	10,000	240,449	100% Sewer	-	-	-	-	-	-	-
Refuse	12	2015 International packer	2015	11	2026	225,000	15,000	210,000	100% GF	-	-	-	-	234,000	-	-
Street Clean	14	2007 Freightliner St Sweeper	2007	17	2024	164,976	40,000	124,976	50/50% GF/SF	-	-	320,000	-	-	-	-
D.P.W	15	Ford F450 reg cab w/ platform body	2017	8	2025	64,000	4,000	60,000	70/30% GF/SF	-	-	-	64,000	-	-	-
D.P.W	16	2009 Ford P/U F450 Dump	2009	13	2022	94,812	10,000	84,812	70/30% GF/SF	94,812	-	-	-	-	-	-
Refuse	18	2008 International Packer	2008	7	2015	247,785	13,000	234,785	100% GF	234,785	-	-	-	-	-	-
Recycling	19	2020 International Recycler (Grant Program)	2020	10	2030	193,060	7,070	185,990	100% GF	-	-	-	-	-	-	-
D.P.W new	21	CASE 4WD backhoe Loader 2020	2020	5	2025	103,346	42,000	61,346	70/30% GF/SF	-	-	-	-	146,828	-	-
D.P.W	22	2019 Caterpillar Loader Upgrade	2020	5	2025	156,830	142,028	14,802	50/50% GF/SF	-	-	-	216,000	-	-	-
Parks	24	2010 John Deere Tractor	2019	9	2028	46,229	16,900	29,329	70/30% GF/SF	-	-	-	-	-	-	-
Parks Van	26	2021 Ford E350 - Parks Cube Van	2021	9	2030	42,241	6,600	35,641	70/30% GF/SF	-	-	-	-	-	-	-
Trustee Charles Hopson	27	2008 Chevy 2500 Mechanics (purchased in 2014)	2008	15	2023	18,500	200	18,300	70/30% GF/SF	-	-	-	-	-	-	-
Leaf pick up	B	SCL 800 CYD trailer w/ mount leaf machine gray	2019	15	2034	48,834	3,500	45,334	100% GF	-	-	-	-	-	-	-
Leaf pick up	C	2011 Leaf Machine yellow	2011	15	2026	34,000	2,000	32,000	100% GF	-	-	-	-	41,480	-	-
D.P.W		2021 BobcatSkid steer	2021	10	2031	56,958	25,500	31,458	70/30% GF/SF	31,458	-	-	-	-	-	-
DPW	Equip		2007					-	60/40% GF/SF	-	-	-	-	-	-	-
DPW	UTV	BobCat UTV	2017		2017	26,000	3,000	23,000								
					<b>Subtotal:</b>	<b>2,601,561</b>	<b>427,798</b>	<b>2,173,763</b>	<b>Subttl General &amp; Sewer:</b>	<b>361,055</b>	<b>239,635</b>	<b>455,400</b>	<b>495,250</b>	<b>502,418</b>	<b>-</b>	<b>-</b>
	1/27	*Unit 1 moves to 27 every 5 years														
	12/18	Unit 12 moves to 18 when new packer purchased							<b>Total Forecast Trade In</b>	<b>(10,000)</b>	<b>(23,000)</b>	<b>(80,200)</b>	<b>(181,028)</b>	<b>(81,000)</b>		
									<b>Total Net Cost</b>		<b>216,635</b>	<b>375,200</b>	<b>314,222</b>	<b>421,418</b>	<b>-</b>	<b>-</b>
Building Inspector	20	2010 Ford Escape Hybrid 4*4	2010	15	2025	29,000	10,000	19,000	100% Electric	-	-	Mitsubishi Outlander	-	-	-	-
SME	2	2018 Mitsubishi Outlander	2018	8	2026	32,017	10,000	22,017	100% Electric	-	-	48,000	-	-	-	-
SME	3	2006 Freightliner Bucket Truck Altec 8/2/06	2006	17	2023	225,000	40,000	185,000	100% Electric	-	-	-	422,649	-	-	-
****	33	2015 Hybrid bucket electric truck (purch 7/15/19)	2019	20	2039	80,000	-	80,000	100% Electric	-	-	-	-	-	-	-
SME	23	2018 hybrid digger derrick truck	2018	25	2043	226,803	18,000	208,803	100% Electric	-	-	-	-	-	-	-
SME	25	1998 John Deere Backhoe	1998	25	2023	40,000	8,000	32,000	100% Electric	-	-	-	32,000	-	-	-
SME	4	2004 1 ton dump Ford F350	2004	19	2023	30,000	4,000	26,000	100% Electric	-	-	75,000	-	-	-	-
SME	-	Rear Lot Pole Setter	0	0	2020	75,000	-	75,000	100% Electric	-	-	-	-	-	-	-
<b>Total cost for Fiscal Year (all Funds):</b>						<b>3,278,364</b>	<b>497,798</b>	<b>2,780,566</b>		<b>361,055</b>	<b>239,635</b>	<b>530,400</b>	<b>949,899</b>	<b>502,418</b>	<b>-</b>	<b>-</b>

Village of Spencerport 2023-2028 Strategic Plan

**VILLAGE OF SPENCERPORT, NY**

**Five Year Financial Plan, Fiscal Years**

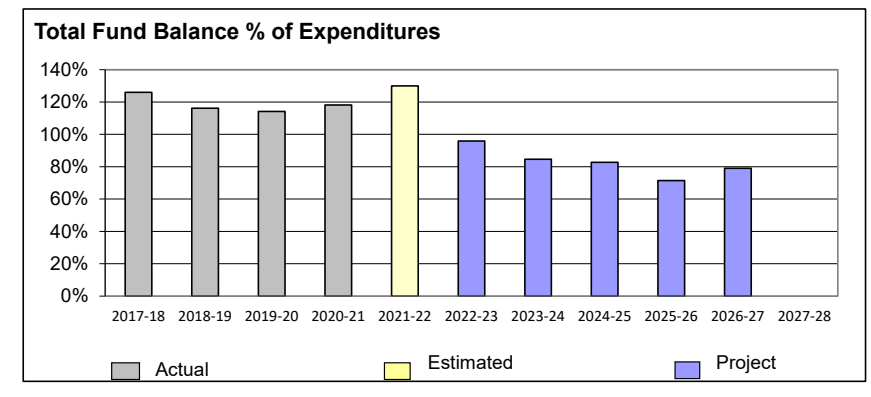
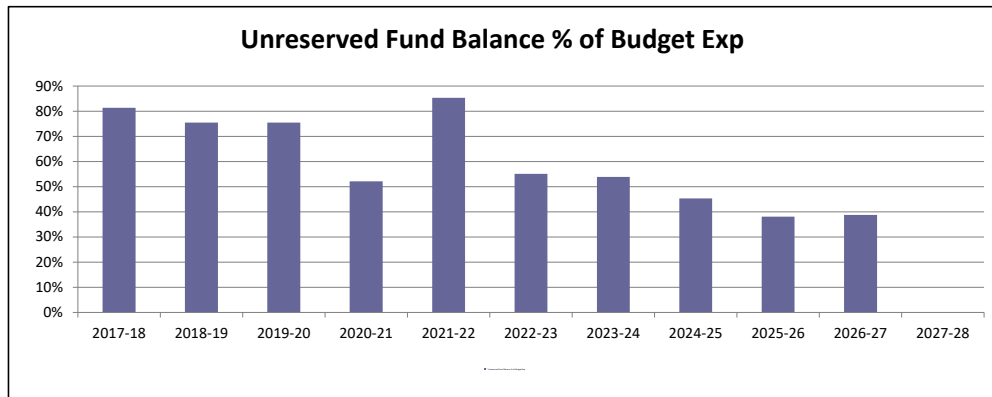
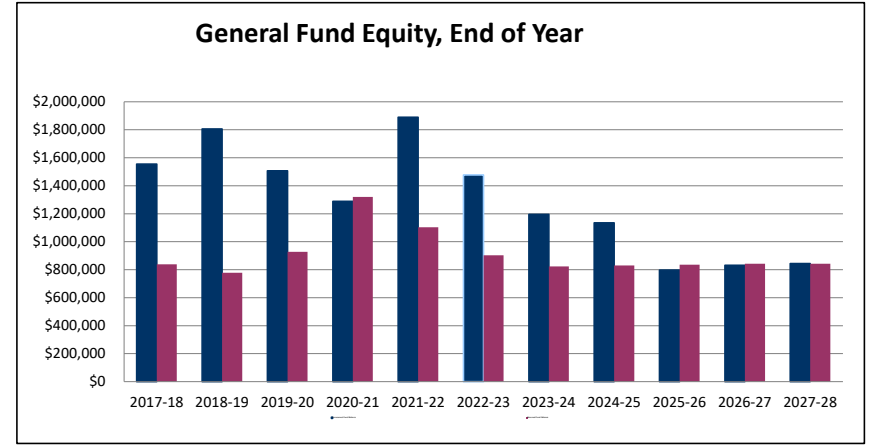
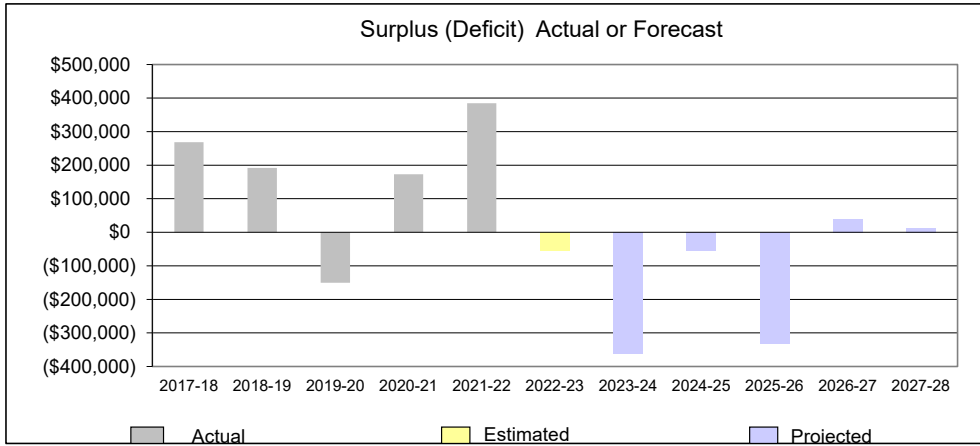
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\$ 3.71 \$ 3.53 \$ 3.28 \$ 3.13 \$ 3.13 \$ 3.12 \$ 3.18

**General Fund**

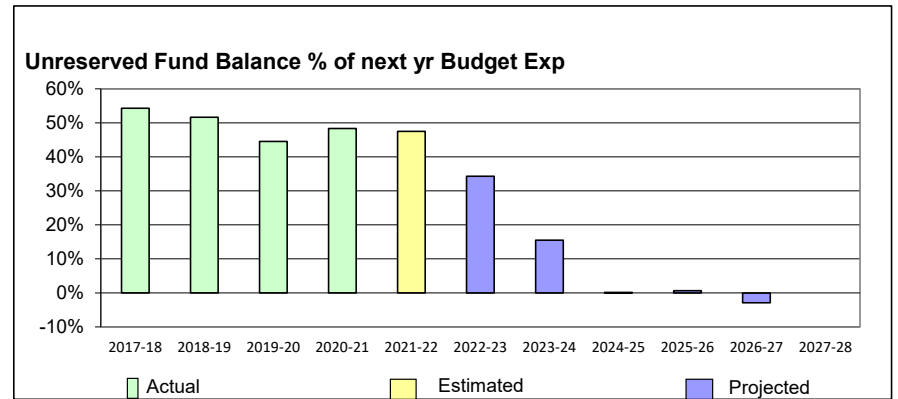
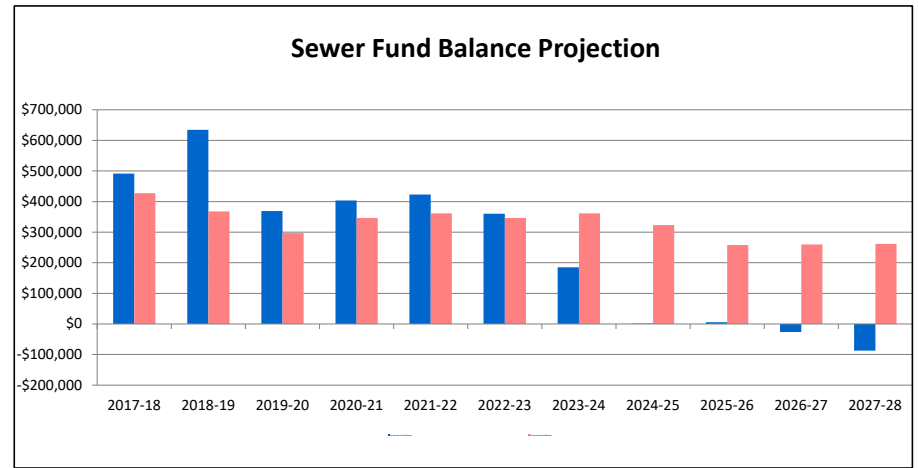
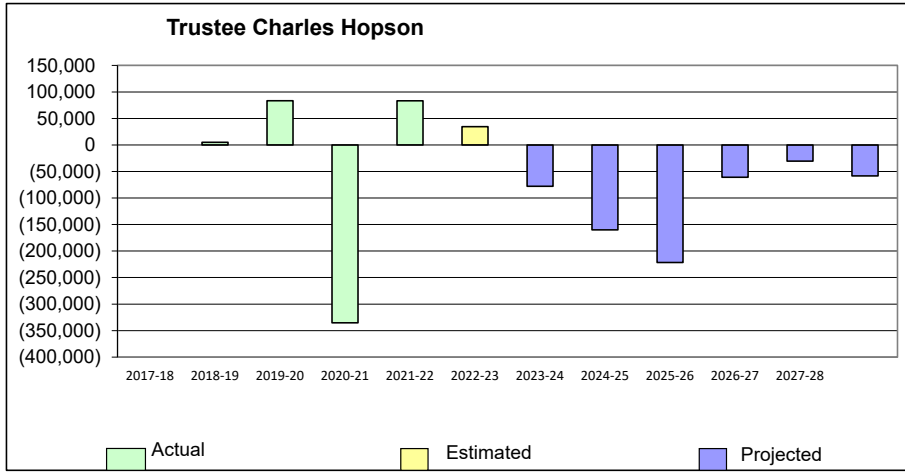
	Actual					Forecast Budget	Proposed Budget	Projected Budget				Assumptions					
	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28	2023-24	2024-25	2025-26	2026-27	2027-28	Comments
<b>Revenues</b>							<i>Forced</i>					<b>Proposed Budget</b>	<b>Projected Budget</b>				<i>Cumulative 2023-2028</i>
Real Property Taxes	710,209	690,520	690,188	655,010	658,534	657,551	667,754	667,754	667,754	667,754	667,754	0.0%	0.0%	0.0%	0.0%	0.0%	100%
Other Payments in Lieu of Taxes	8,665	4,270		14,926	16,072	18,507	19,355	21,291	23,420	25,762	28,338	Actual	10.0%	10.0%	10.0%	10.0%	ends 28/29
Int & Penalties Real Prop Tax	6,407	3,044	3,216	1,683	2,443	3,499	3,000	2,500	2,500	2,500	2,500	0.0%	0.0%	0.0%	0.0%	0.0%	100%
State Aid	139,387	133,629	133,283	238,193	250,570	186,377	312,480	135,000	135,000	135,000	135,000	Chips/EWR/PAVE NY/POP 90,000 and Mortgage tax avg last 4 yr 45,000					
User Charges (Recycle)	62,220	64,141	57,579	65,040	51,501	67,849	61,670	61,978	62,288	62,600	62,913	0.5%	0.5%	0.5%	0.5%	0.5%	103%
Departmental Income	83,423	79,741	59,945	63,412	64,607	83,224	79,422	79,819	80,218	80,619	81,022	0.5%	0.5%	0.5%	0.5%	0.5%	103%
Use of Money & Property	151,825	74,649	184,359	117,782	93,484	93,404	127,904	126,645	111,131	49,331	49,331	Includes sale of equipment, interest, licenses & permits, fines					
Sales Tax	928,029	956,915	1,014,495	960,123	1,155,189	1,000,000	1,000,000	1,020,000	1,040,400	1,061,208	1,082,432	2.0%	2%	2%	2%	2%	110%
Franchises	46,782	49,187	49,678	48,753	46,827	49,000	49,000	49,000	49,000	49,000	49,000	0.0%	0%	0%	0%	0%	100%
Federal Aid																	100%
Interfund Transfers				6,094	513,738												100%
Other Revenues	7,502	48,397	50,498		2,794												100%
<b>Total Revenues and Other Sources</b>	<b>\$2,144,450</b>	<b>\$2,104,493</b>	<b>\$2,243,242</b>	<b>\$2,171,015</b>	<b>\$2,855,760</b>	<b>\$2,159,411</b>	<b>\$2,320,585</b>	<b>\$2,163,987</b>	<b>\$2,171,711</b>	<b>\$2,133,773</b>	<b>\$2,158,290</b>	<b>7.5%</b>	<b>-7%</b>	<b>0%</b>	<b>-2%</b>	<b>1%</b>	<b>100%</b>
<b>Expenditures</b>																	
General Government	451,828	490,287	516,172	556,519	516,105	559,248	601,389	587,712	593,589	599,525	605,520		1.0%	1.0%	1.0%	1.0%	104%
Admin/General	7,692	8,250	8,017	8,633	8,043	7,921	7,739	8,239	8,739	9,239	9,739	Longevity Pay					
Public Safety	57,957	59,299	54,553	60,001	59,641	62,552	77,489	79,039	80,620	82,232	83,877	2.0%	2.0%	2.0%	2.0%	2.0%	110%
Public Health	300	650				1,000	1,000		1,500		1,500						
Transportation	528,623	486,067	432,038	428,710	718,521	402,945	660,404	360,355	319,826	326,223	332,747	2.0%	2.0%	2.0%	2.0%	2.0%	110%
Vehicle Replacement						179,708	268,320	152,800	434,337	-	-	Based on Vehicle Replacement Schedule					
T Economic Development	-	1,000	900	1,800		-	-	1,000	1,000	1,000	1,000	0.0%	0%	0%	0%	0%	100%
Culture and Recreation	92,464	78,449	194,055	100,096	133,247	103,633	161,484	116,157	118,480	120,849	123,266		2%	2%	2%	2%	
Home and Community	320,892	409,454	415,416	384,054	648,802	474,739	441,954	450,793	459,809	469,005	478,385		2.0%	2.0%	2.0%	2.0%	108%
Debt Service (Principal and Interest)	38,669	4,138	-	-	-	-	-	0	0	0	0	---	---	---	---	---	
Employee Benefits	377,386	375,075	377,187	371,498	386,774	422,154	462,140	462,140	485,247	485,247	509,509	5.0%	0%	5%	0%	5%	116%
Interfund Transfers	-	-	395,510	86,678								0.0%	0%	0%	0%	0%	100%
Other																	
<b>Total Expenditures and Other Uses</b>	<b>1,875,811</b>	<b>1,912,668</b>	<b>2,393,849</b>	<b>1,997,988</b>	<b>2,471,133</b>	<b>2,213,900</b>	<b>2,681,919</b>	<b>2,218,234</b>	<b>\$2,503,146</b>	<b>\$2,093,320</b>	<b>\$2,145,544</b>	<b>21.1%</b>	<b>-17%</b>	<b>13%</b>	<b>-16%</b>	<b>2%</b>	<b>97%</b>
<b>Appropriated Fund Balance</b>	<b>(145,001)</b>	<b>(326,200)</b>	<b>(404,356)</b>	<b>(448,139)</b>	<b>(438,584)</b>	<b>(425,548)</b>	<b>(\$361,334)</b>	<b>(\$54,247)</b>	<b>(\$331,435)</b>	<b>\$40,453</b>	<b>\$12,746</b>						
Surplus (Deficit) Actual or Forecast	\$268,638	\$191,825	(\$150,607)	\$173,027	\$384,627	(\$54,489)											
<b>Fund Balance</b>																	
Fund Equity, Beg. of Year	2,124,789	2,393,427	2,585,252	2,434,645	2,607,673	2,434,645	2,380,156	2,018,822	1,964,575	1,633,140	1,673,593						
Fund Equity, End of Year	2,393,427	2,585,252	2,434,645	2,607,673	2,992,300	2,380,156	2,018,822	1,964,575	1,633,140	1,673,593	1,686,340						
Reserved Fund Balance	838,112	778,767	927,395	1,319,668	1,103,258	903,119	823,569	829,745	835,969	842,238	842,238						
Reserved Fund Balance as % of Expenditures	45%	41%	39%	66%	45%	41%	31%	37%	33%	40%	39%						
<b>Unreserved Fund Balance</b>	<b>\$1,555,315</b>	<b>\$1,806,485</b>	<b>\$1,507,251</b>	<b>\$1,288,004</b>	<b>\$1,889,042</b>	<b>\$1,477,037</b>	<b>\$1,195,254</b>	<b>\$1,134,830</b>	<b>\$797,171</b>	<b>\$831,355</b>	<b>\$844,101</b>						
Unreserved Fund Balance % of Budget Exp	81%	75%	75%	52%	85%	55%	54%	45%	38%	39%							
Total Fund Balance % of Expenditures	126%	116%	114%	118%	130%	96%	85%	83%	71%	79%							





**VILLAGE OF SPENCERPORT, NY**  
**Five Year Financial Plan, Fiscal Years**  
**Sewer Fund**

	Actual					Forecast Budget	Proposed Budget						Projected Budget					Comments
	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28	2023-24	2024-25	2025-26	2026-27	2027-28		
<b>Revenues</b>																		
Resident Fees & Charges	521,350	629,358	501,552	522,263	499,577	482,716	505,175	505,175	505,175	505,175	505,175	0%	0%	0%	0%	0%		
Intergovernment Charges	338,422	352,369	326,875	351,146	330,445	321,943	338,657	338,657	338,657	338,657	338,657		0%	0%	0%	0%		
Use of Money & Property	85,062	6,721	59,734	31,944	10,827	8,109	46,849	129,009	32,200	6,000	6,000	Includes sale of equipment/Trade in value and Interest						
State Aid	0	0	0	0	0	-	-	-	-	-	-							
Interfund Transfers	0	0	0	7,346	28,444	-	-	-	-	-	-							
Other	6,745		4,837	0	304	-	-	-	-	-	-							
<b>Total Revenues and Other Sources</b>	<b>\$951,579</b>	<b>\$988,448</b>	<b>\$892,998</b>	<b>\$912,700</b>	<b>\$869,597</b>	<b>\$812,768</b>	<b>\$890,681</b>	<b>\$972,841</b>	<b>\$876,032</b>	<b>\$849,832</b>	<b>\$849,832</b>	<b>9.6%</b>	<b>9%</b>	<b>-10%</b>	<b>-3%</b>	<b>0%</b>		
<b>Expenditures</b>																		
General Government	14,826	16,689	17,760	19,278	16,351	26,937	29,335	29,482	29,629	29,777	29,926	0.5%	0.5%	0.5%	0.5%	0.5%		
Home and Community	383,428	334,939	617,801	260,770	264,238	280,378	291,780	273,930	279,409	284,997	290,697	2.0%	2.0%	2.0%	2.0%	2.0%		
Vehicle Replacement						58,127	187,080	342,450	68,081		15,840	Based on Vehicle Replacement Schedule						
Sewage Treatments Chgs	0	0	0	0	0	-	-	-	-	-	-							
Employee Benefits	76,338	80,175	78,733	79,128	83,408	95,276	106,666	106,666	111,999	111,999	117,599	5.0%	0%	5%	0%	5%		
Debt Service (Principal and Interest)	471,967	473,262	469,318	470,255	471,098	429,882	435,907	441,963	447,748	453,552	454,295	Final payment 4/1/28						
Interfund Transfers	0	0	44,688	0	0	-	-	-	-	-	-							
Other	0	0	0	0	0	-	-	-	-	-	-							
<b>Total Expenditures and Other Uses</b>	<b>\$946,558</b>	<b>\$905,065</b>	<b>\$1,228,300</b>	<b>\$829,430</b>	<b>\$835,095</b>	<b>\$890,600</b>	<b>\$1,050,768</b>	<b>\$1,194,491</b>	<b>\$936,866</b>	<b>\$880,325</b>	<b>\$908,357</b>	<b>18.0%</b>	<b>14%</b>	<b>-22%</b>	<b>-6%</b>	<b>3%</b>		
<b>Appropriated Fund Balance</b>	<b>(\$32,485)</b>	<b>(\$66,936)</b>	<b>(\$381,795)</b>	<b>(\$10,327)</b>	<b>(\$124,473)</b>	<b>(\$108,705)</b>	<b>(\$160,087)</b>	<b>(\$221,650)</b>	<b>(\$60,834)</b>	<b>(\$30,493)</b>	<b>(\$58,525)</b>							
Trustee Charles Hopson	\$5,021	\$83,383	(\$335,303)	\$83,269	\$34,502	(\$77,832)												
<b>Fund Balances</b>																		
Fund Equity, Beg. of Year	913,413	918,433	1,001,817	666,514	749,784	784,286	706,454	546,366	324,717	263,882	233,389							
Fund Equity, End of Year	918,433	1,001,817	666,514	749,784	784,286	706,454	546,366	324,717	263,882	233,389	174,864							
Reserved Fund Balance	427,116	367,506	297,185	346,140	361,370	346,140	361,370	323,128	257,898	259,832	261,781							
<b>Unreserved Fund Balance</b>	<b>\$491,318</b>	<b>\$634,311</b>	<b>\$369,329</b>	<b>\$403,643</b>	<b>\$422,915</b>	<b>\$360,314</b>	<b>\$184,996</b>	<b>\$1,588</b>	<b>\$5,984</b>	<b>-\$26,443</b>	<b>-\$86,917</b>							
Unreserved Fund Balance % of next yr Budget Exp	54%	52%	45%	48%	47%	34%	15%	0%	1%	-3%								



Village of Spencerport 2023-2028 Strategic Plan

**Reserves Build and Usage Plan  
Based on Long Term Capital Plan  
Revised 10/20/22**

		Interest Assumed:								
		0.10%	0.10%	0.20% 3.50%	3.50%	0.75%	0.75%	0.75%	0.75%	0.75%
Reserve	Fiscal Year:	Actual 2019-20	Actual 2020-21	Actual 2021-22	Forecast 2022-23	Forecast 2023-24	Forecast 2024-25	Forecast 2025-26	Forecast 2026-2027	Forecast 2027-2028
<b>General Capital</b>										
	Beginning	237,246	240,438	240,690	241,134	245,595	254,191	256,097	258,018	259,953
	Use	-	-	-	-	-	-	-	-	-
	Interest	3,192	253	444	4,461	8,596	1,906	1,921	1,935	1,950
	Add to	-	-	-	-	-	-	-	-	-
	Balance	240,438	240,690	241,134	245,595	254,191	256,097	258,018	259,953	261,903
<b>General Equipment</b>										
	Beginning	129,952	247,423	582,969	355,596	309,174	208,835	210,402	211,980	213,569
	Use	-	-	(243,785)	(53,000)	(111,160)	-	-	-	-
	Interest	2,578	391	1,011	6,579	10,821	1,566	1,578	1,590	1,602
	Add to	114,893	335,155	15,401	-	-	-	-	-	-
	Balance	247,423	582,969	355,596	309,174	208,835	210,402	211,980	213,569	215,171
<b>Trustee Charles Hopson</b>										
	Beginning	218,295	221,374	208,295	208,661	67,633	70,000	70,525	71,054	71,587
	Use	-	(46,148)	-	(144,888)	-	-	-	-	-
	Interest	3,079	225	366	3,860	2,367	525	529	533	537
	Add to	-	32,844	-	-	-	-	-	-	-
	Balance	221,374	208,295	208,661	67,633	70,000	70,525	71,054	71,587	72,124
<i>Brockport Rd</i>										
<b>General Computer</b>										
	Beginning	21,294	21,594	21,617	21,657	22,057	22,830	23,001	23,173	23,347
	Use	-	-	-	-	-	-	-	-	-
	Interest	300	23	40	401	772	171	173	174	175
	Add to	-	-	-	-	-	-	-	-	-
	Balance	21,594	21,617	21,657	22,057	22,830	23,001	23,173	23,347	23,522
<b>General Recycle</b>										
	Beginning	105,971	107,464	124,806	114,990	94,457	97,763	98,496	99,235	99,979
	Use	-	(105,000)	(10,000)	(22,660)	-	-	-	-	-
	Interest	1,493	20	184	2,127	3,306	733	739	744	750
	Add to	-	122,322	-	-	-	-	-	-	-
	Balance	107,464	124,806	114,990	94,457	97,763	98,496	99,235	99,979	100,729
<b>Insurance Fund</b>										
	Beginning	66,163	89,101	89,195	109,029	111,046	114,932	115,794	116,663	117,538
	Use	-	-	-	-	-	-	-	-	-
	Interest	940	94	165	2,017	3,887	862	868	875	882
	Add to	21,998	-	19,669	-	-	-	-	-	-
	Balance	89,101	89,195	109,029	111,046	114,932	115,794	116,663	117,538	118,419
<b>General ERS ERS Retire</b>										
	Beginning	-	-	52,096	52,192	53,157	55,018	55,430	55,846	56,265
	Use	-	(98,000)	-	-	-	-	-	-	-
	Interest	-	96	96	966	1,861	413	416	419	422
	Add to	-	150,000	-	-	-	-	-	-	-
	Balance	-	52,096	52,192	53,157	55,018	55,430	55,846	56,265	56,687

**Reserves Build and Usage Plan  
Based on Long Term Capital Plan  
Revised 10/20/22**

		Interest Assumed:								
		0.10%	0.10%	0.20%	3.50%	0.75%	0.75%	0.75%	0.75%	0.75%
Reserve	Fiscal Year:	Actual 2019-20	Actual 2020-21	Actual 2021-22	Forecast 2022-23	Forecast 2023-24	Forecast 2024-25	Forecast 2025-26	Forecast 2026-2027	Forecast 2027-2028
<b>Total</b>										
<b>General:</b>	Beginning	778,921	927,394	1,319,668	1,103,257	903,119	823,569	829,745	835,969	842,238
	Use	-	(249,148)	(253,785)	(220,548)	(111,160)	-	-	-	-
	Interest	11,583	1,101	2,305	20,410	31,609	6,177	6,223	6,270	6,317
	Add to	136,891	640,321	35,070	-	-	-	-	-	-
	Balance	927,395	1,319,668	1,103,257	903,119	823,569	829,745	835,969	842,238	848,555
<b>Sewer Capital</b>										
	Beginning	126,882	128,672	128,807	129,044	131,432	136,032	137,052	138,080	139,115
	Use	-	-	-	-	-	-	-	-	-
	Interest	1,790	135	237	2,387	4,600	1,020	1,028	1,036	1,043
	Add to	-	-	-	-	-	-	-	-	-
	Balance	128,672	128,807	129,044	131,432	136,032	137,052	138,080	139,115	140,159
<b>Sewer Equipment:</b>										
	Beginning	240,624	163,675	188,166	198,609	157,356	86,324	86,971	87,624	88,281
	Use	(130,000)	-	-	(44,927)	(76,540)	-	-	-	-
	Interest	3,647	191	344	3,674	5,507	647	652	657	662
	Add to	49,404	24,300	10,099	-	-	-	-	-	-
	Balance	163,675	188,166	198,609	157,356	86,324	86,971	87,624	88,281	88,943
<b>Sewer Insurance Fund</b>										
	Beginning	-	4,838	4,843	9,348	9,521	9,854	9,928	10,002	10,077
	Use	-	-	-	-	-	-	-	-	-
	Interest	-	5	9	173	333	74	74	75	76
	Add to	4,838	-	4,496	-	-	-	-	-	-
	Balance	4,838	4,843	9,348	9,521	9,854	9,928	10,002	10,077	10,153
<b>Sewer ERS</b>										
	Beginning	-	-	24,324	24,369	24,820	25,688	25,881	26,075	26,271
	Use	-	(20,706)	-	-	-	-	-	-	-
	Interest	-	30	45	451	869	193	194	196	197
	Add to	-	45,000	-	-	-	-	-	-	-
	Balance	-	24,324	24,369	24,820	25,688	25,881	26,075	26,271	26,468
<b>Total Sewer:</b>										
	Beginning	367,506	297,185	346,140	361,370	323,128	257,898	259,832	261,781	263,744
	Use	(130,000)	(20,706)	-	(44,927)	(76,540)	-	-	-	-
	Interest	5,437	361	636	6,685	11,309	1,934	1,949	1,963	1,978
	Add to	54,242	69,300	14,595	-	-	-	-	-	-
	Balance	297,185	346,140	361,370	323,128	257,898	259,832	261,781	263,744	265,722

**Reserves Build and Usage Plan  
Based on Long Term Capital Plan  
Revised 10/20/22**

		<i>Interest Assumed:</i>		0.10%	0.10%	0.20%	3.50%	0.75%	0.75%	0.75%	0.75%
		Actual	Actual	Actual	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
Reserve	Fiscal Year:	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	2026-2027	2027-2028	
<b>Electric</b>											
<b>Deprec:</b>	Beginning	86	87	87	87	88	91	92	93	93	
	Use	-	-	-	-	-	-	-	-	-	
	Interest	1	0	0	0	3	1	1	1	1	
	Add to	-	-	-	-	-	-	-	-	-	
	Balance	87	87	87	87	91	92	92	93	94	
<b>Electric Insurance</b>											
	Beginning	-	19,679	19,700	35,712	36,373	37,646	37,928	38,213	38,499	
	Use	-	-	-	-	-	-	-	-	-	
	Interest	6	21	37	661	1,273	282	284	287	289	
	Add to	19,673	-	15,976	-	-	-	-	-	-	
	Balance	19,679	19,700	35,712	36,373	37,646	37,928	38,213	38,499	38,788	

Village of Spencerport 2023-2028 Strategic Plan

Village of Spencerport 2023-2028 Strategic Plan

**FUND BALANCE POLICY**

Adopted December 11, 2013

Unreserved Fund Balance:

In order to maintain  
fiscal stability while

General Fund:

Base: Between 15% and 25% of **budgeted next year** appropriations.

+ Adjustment: To support Electric Fund cash flow (timing) needs

Example:

Based on actual fiscal year 2013 spending this would equate to between \$120,000 and \$200,000. Excess fund balances will be assessed annually and may be used to reduce annual tax bills.  
+ Adjustment to support Electric Fund cash flow (timing) needs: Additional \$200,000  
Total example **Target Unreserved Fund Balance:** between \$490,000 and \$685,000, or **25% to 36%.**

Sewer Fund:

Base: Between **15% and 25% of budgeted next year** appropriations.

Example:

Based on actual fiscal year 2013 spending this would equate to between \$120,000 and \$200,000. Excess fund balances will be assessed annually and may be used to reduce capital charges on annual tax bills.

Reserved Fund Balance:

Balances in reserve  
accounts will be

Trustee Charles Hopson

**AGGREGATE BOND DEBT SERVICE**  
**2008 S -Summer Pool Direct Financings**  
**Village of Spencerport C8-6443-02-00**  
**County of Monroe**  
**Dated Date: 08/28/08**

Year	Date	Principal	Rate	Interest	Debt Service	Year Debt Service	SRF Subsidy	July 15 Admin. Fee	EFC Amendment 2021	Annual NET Debt Service	Memo: Remaining Debt at Year End
	10/1/2008	-		29,617.54	29,617.54		14,808.77				
1	4/1/2009	405,000	4.27%	161,550.18	566,550.18	596,167.72	80,775.09			\$ 500,583.86	\$ 7,161,753
	10/1/2009	-		152,903.42	152,903.42		76,451.71	15,765			
2	4/1/2010	316,753	4.27%	152,903.42	469,656.42	622,559.84	76,451.71			485,421.42	\$ 6,845,000
	10/1/2010	-		146,140.76	146,140.76		73,070.38	17,112			
3	4/1/2011	315,000	4.27%	146,140.76	461,140.76	607,281.52	73,070.38			478,252.76	\$ 6,530,000
	10/1/2011	-		139,415.50	139,415.50		69,707.75	16,325			
4	4/1/2012	325,000	4.27%	139,415.50	464,415.50	603,831.00	69,707.75			480,740.50	\$ 6,205,000
	10/1/2012	-		132,476.76	132,476.76		66,238.38	15,512			
5	4/1/2013	330,000	4.27%	132,476.76	462,476.76	594,953.52	66,238.38			477,988.76	\$ 5,875,000
	10/1/2013	-		125,431.26	125,431.26		62,715.63	14,687			
6	4/1/2014	335,000	4.27%	125,431.26	460,431.26	585,862.52	62,715.63			475,118.26	\$ 5,540,000
	10/1/2014	-		118,279.00	118,279.00		59,139.50	13,850			
7	4/1/2015	345,000	4.27%	118,279.00	463,279.00	581,558.00	59,139.50			477,129.00	\$ 5,195,000
	10/1/2015	-		110,913.26	110,913.26		55,456.63	12,987			
8	4/1/2016	350,000	4.27%	110,913.26	460,913.26	571,826.52	55,456.63			473,900.26	\$ 4,845,000
	10/1/2016	-		103,440.76	103,440.76		51,720.38	12,112			
9	4/1/2017	360,000	4.27%	103,440.76	463,440.76	566,881.52	51,720.38			475,552.76	\$ 4,485,000
Charles	10/1/2017	-		95,754.76	95,754.76		47,877.38	11,212			
10	4/1/2018	365,000	4.27%	95,754.76	460,754.76	556,509.52	47,877.38			471,966.76	\$ 4,120,000
	10/1/2018	-		87,962.00	87,962.00		43,981.00	10,300			
11	4/1/2019	375,000	4.27%	87,962.00	462,962.00	550,924.00	43,981.00			473,262.00	\$ 3,745,000
	10/1/2019	-		79,955.76	79,955.76		39,977.88	9,362			
12	4/1/2020	380,000	4.27%	79,955.76	459,955.76	539,911.52	39,977.88			469,317.76	\$ 3,365,000
	10/1/2020	-		71,842.76	71,842.76		35,921.38	8,412			
13	4/1/2021	390,000	4.27%	71,842.76	461,842.76	533,685.52	35,921.38			470,254.76	\$ 2,975,000
	10/1/2021	-		63,516.26	63,516.26		31,758.13	7,437			
14	4/1/2022	400,000	4.27%	63,516.26	463,516.26	527,032.52	31,758.13			470,953.26	\$ 2,575,000
	10/1/2022	-		54,976.26	54,976.26		27,488.13	6,437	22,549.33		
15	4/1/2023	405,000	4.27%	54,976.26	459,976.26	514,952.52	27,488.13		13,981.67	429,882.26	\$ 2,170,000
	10/1/2023	-		46,329.50	46,329.50		23,164.75	5,425	19,087.43		
16	4/1/2024	415,000	4.27%	46,329.50	461,329.50	507,659.00	23,164.75		11,759.69	435,907.38	\$ 1,755,000
	10/1/2024	-		37,469.26	37,469.26		18,734.63	4,387	15,366.24		
17	4/1/2025	425,000	4.27%	37,469.26	462,469.26	499,938.52	18,734.63		9,526.96	441,963.06	\$ 1,330,000
	10/1/2025	-		28,395.50	28,395.50		14,197.75	3,325	11,738.36		
18	1/1/2026	435,000	4.27%	28,395.50	463,395.50	491,791.00	14,197.75		7,233.88	447,748.26	\$ 895,000
	10/1/2026	-		19,108.26	19,108.26		9,554.13	2,237	7,878.12		
19	4/1/2027	445,000	4.27%	19,108.26	464,108.26	483,216.52	9,554.13		4,915.32	453,551.82	\$ 450,000
	10/1/2027	-		9,607.50	9,607.50		4,803.75	1,125	3,964.08		
20	4/1/2028	450,000	4.27%	9,607.50	459,607.50	469,215.00	4,803.75		2,473.43	454,294.99	\$ -
		<b>\$ 7,566,753</b>		<b>\$ 3,439,004.80</b>	<b>\$ 11,005,757.80</b>	<b>\$ 11,005,757.80</b>	<b>\$ 1,719,502.40</b>	<b>188,009</b>	<b>130,475</b>	<b>\$ 9,343,789.89</b>	
		5,195,000									



**SEWER CAPITAL CHARGES ADJUSTMENT PLAN**  
SEWER PROJECT DEBT SERVICE OPTIONS

\$458,837 Starting Amount  
16 Years  
1% Interest Per Year

REV: 10/31/2011  
Annotated 09/18/2014

(\$31,175) Annual Payment  
(\$498,808) Total

	Current		Average	Option A				Option B						Option C*				Source of Payment Adj:	
	Total Debt Service per Year Payment	\$/Unit based on Current # Units	Average Payment based on Total Due	Average Debt Svc Reduction	Total to be charged in capital Rate	Revised Rate \$/Unit on Curr Units	\$/Unit Savings on Current # Units	Difference	Average Debt Svc Reduction	Reduction from Rate Total	Total to be charged in Capital Rate	Revised Rate \$/Unit on Curr Units	\$/Unit Savings on Current # Units	Graduated Use of Debt Svc \$	Reduction from Rate Total	Graduated Rate	\$/Unit Savings on Current # Units	From Debt Service	From Sewer Fund Bal
2012/13	477,989	158.64	470,581	31,175	446,814	148.30	10.35	7,408	31,175	38,583	439,406	145.84	12.50	134.13	63,940.46	414,049	24.52	63,940.46	
2013/14	475,118	157.69	470,581	31,175	443,943	147.34	10.35	4,537	31,175	35,712	439,406	145.84	11.57	134.80	58,999.21	416,119	22.89	58,999.21	
2014/15	477,129	158.36	470,581	31,175	445,954	148.01	10.35	6,548	31,175	37,723	439,406	145.84	12.22	135.47	58,929.62	418,199	22.89	18,500.79	40,428.84
2015/16	473,900	157.29	470,581	31,175	442,725	146.94	10.35	3,319	31,175	34,494	439,406	145.84	11.17	136.15	53,609.62	420,290	21.14		53,609.62
2016/17	475,553	157.83	470,581	31,175	444,378	147.49	10.35	4,972	31,175	36,147	439,406	145.84	11.71	136.83	53,161.17	422,392	21.00		53,161.17
2017/18	471,997	156.65	470,581	31,175	440,822	146.31	10.35	1,416	31,175	32,591	439,406	145.84	10.56	137.51	47,493.21	424,504	19.14		47,493.21
2018/19	473,262	157.07	470,581	31,175	442,087	146.73	10.35	2,681	31,175	33,856	439,406	145.84	10.97	138.20	46,635.69	426,626	18.87		46,635.69
2019/20	469,318	155.76	470,581	31,175	438,143	145.42	10.35	(1,263)	31,175	29,912	439,406	145.84	9.69	138.89	40,558.56	428,759	16.87		40,558.56
2020/21	470,255	156.08	470,581	31,175	439,080	145.73	10.35	(326)	31,175	30,849	439,406	145.84	9.99	145.84	20,057.59	450,197	10.24		20,057.59
2021/22	470,953	156.31	470,581	31,175	439,778	145.96	10.35	372	31,175	31,547	439,406	145.84	10.22	146.57	18,504.60	452,448	9.74		18,504.60
2022/23	466,413	154.80	470,581	31,175	435,238	144.45	10.35	(4,168)	31,175	27,007	439,406	145.84	8.75	147.30	11,702.36	454,711	7.50		11,702.36
2023/24	466,755	154.91	470,581	31,175	435,580	144.57	10.35	(3,826)	31,175	27,349	439,406	145.84	8.86	148.04	9,770.81	456,984	6.88		9,770.81
2024/25	466,856	154.95	470,581	31,175	435,681	144.60	10.35	(3,725)	31,175	27,450	439,406	145.84	8.89	148.78	7,586.89	459,269	6.17		7,586.89
Trustee Ch	466,720	154.90	470,581	31,175	435,545	144.56	10.35	(3,861)	31,175	27,314	439,406	145.84	8.85	149.52	5,154.54	461,565	5.38		5,154.54
2026/27	466,345	154.78	470,581	31,175	435,170	144.43	10.35	(4,236)	31,175	26,939	439,406	145.84	8.73	150.27	2,471.71	463,873	4.51		2,471.71
2027/28	460,733	152.92	470,581	31,175	429,558	142.57	10.35	(9,848)	31,175	21,327	439,406	145.84	6.91	151.02	(5,459.65)	466,193	1.90		
Total	7,529,296		7,529,296	498,808	7,030,488			-	498,808	498,808	7,030,488				493,116	7,036,180		141,440.46	357,135.61

\* Used based on Village Board Decision for 2012-13 Budget



## VILLAGE OF SPENCERPORT

TOWN OF OGDEN, IN THE COUNTY OF MONROE, NEW YORK

**Adopted**

## 2023-2028 STRATEGIC PLAN

Certification of Village Treasurer

I, Karen Carr, Village Treasurer, certify that the following is a true and correct copy of the Adopted 2023-2024 Final Budget of the Village of Spencerport as accepted by the Village Board on the 15th Day of March 2023.

Signed: \_\_\_\_\_  
Karen A. Carr  
Village Treasurer

Dated: \_\_\_\_\_

Trustee Charles Hopson